

Date: 09.01.2021

Dear Mr. Pankaj Vaish

Subject: Your appointment as Independent Director (Non-Executive role) on the Board of Directors of Krishna Institute of Medical Sciences Limited ("KIMS" or "the Company") in accordance with provisions of the Companies Act, 2013 and the relevant rules, circular or notifications issued thereunder.

At the outset, we would like to thank you for considering joining the Board of Directors of the Company ("the Board"). The Company will benefit immensely from your wealth of experience and the guidance that you will be able to provide to the Company.

We write to confirm that the Board, has approved your appointment as Director (Independent and Non-Executive role) on the Board dated 08.01.2021. Your appointment is with effect from **08.01.2021** and subject to approval by the shareholders in their next general meeting in terms of the applicable provisions of the Companies Act, 2013, and the relevant rules, circular or notifications issued thereunder ("the Act"). A certified true copy of the resolution of the Board is attached herewith as **Annexure – 1**.

The appointment is basis following declarations/documents provided by you:

- Form DIR-2 - Consent to act as a director of the Company (**Annexure – 2**)
- Form MBP-1 - Notice of Interest by director (**Annexure – 3**)
- Form DIR-8 – Intimation by director about directorship in other companies and declaration that he is free from disqualification from being a director (**Annexure – 4**)
- Additional declaration by Independent Director (**Annexure – 5**)
- CV and KYC Documents (**Annexure – 6**)

This letter sets out the terms and conditions of your appointment as Independent and Non-Executive Director of the Company. Kindly note that your relationship with the Company will be that of an office holder and shall not be a contract of employment. There will be no relationship of employer and employee as a consequence of appointment as a director of the Company.

The terms of your appointment as set out hereunder is subject to provisions of applicable laws, including the Act and the Articles of Association of the Company, Listing Agreement, relevant SEBI Regulations, all other applicable laws.

1. Term of Appointment

You have been appointed for an initial term of **Three (3)** years from the effective date of the appointment i.e. **from 08.01.2021 to 07.01.2024**. You would also be eligible for re-appointment as Independent and Non-Executive Director, subject to provisions of the applicable law including the Act, through recommendation of the Board or any of its Committees appointed in this regard and approval of the shareholders in their general meeting, for a further term as approved, under largely the same terms and conditions.



Krishna Institute of Medical Sciences Limited
Minister Road, Secunderabad - 500 003, Telangana, India

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CIN U55101TG1973PLC040558

2. Expectation of the Board from you as an Independent and Non-Executive Director

As an Independent and Non-Executive Director, we are certain that you will bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance and risk management as well as ensuring high standards of financial integrity and corporate governance.

We will look forward to you attending the meetings of the Board, its Committees to which you may be appointed as a member, as also shareholders meetings. The notice of the meeting shall specify the place of the meeting and it is expected that the meeting shall also have the facility to participate through audio visual means, subject to provisions of the applicable law including the Act. The Board would seek your involvement in the business meetings, introduction and engagement with prospective customers, employees, advisors and other such parties. In addition to such attendances, you are expected to devote appropriate preparation time ahead of each meeting.

3. Committees of the Board

The Board may also invite you for being appointed on one or more Committees of the Board. Your appointment on such Committee(s) will be subject to the applicable laws and regulations including the Act.

4. Fiduciary Duties

Your role and duties will be those normally required of an Independent and Non-Executive Director under the Companies Act, 2013, relevant SEBI Regulations, and the articles of association of the Company. There are certain duties prescribed for all Directors, both Executive and Non-Executive, which are fiduciary in nature and *interalia* include the following:

- (i) You shall act in accordance with the Company's Articles of Association;
- (ii) You shall act diligently and in good faith in order to promote the objects of the Company for the benefit of its members as a whole and in the best interest of the Company;
- (iii) You shall not involve yourself in a situation in which you may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company;
- (iv) You shall not achieve or attempt to achieve any undue gain or advantage either to yourself or to your relatives, partners or associates;
- (v) You shall not assign your office as Director and any assignments so made shall be void.

5. Access to Company Information and Independent Advice

You are authorized to seek any information, where necessary, which directors may require from any employee of the Company. Where appropriate, a formal request may be made to the Managing Director and Chief Executive Officer, Chief Financial Officer and Company Secretary or any of the business / functional heads of the Company, to facilitate the process.



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6. Training and Development

You will be provided with necessary documents / brochures, reports and internal policies to enable you to familiarize with the Company's procedures and practices. You may also be invited to attend ongoing training and familiarization sessions for Directors.

Periodic presentations will be made at the Board and Board Committee meetings, on business and performance updates of the Company, business strategy and risks involved.

7. Evaluation Process

The performance of individual directors shall be done by the entire Board, excluding the director being evaluated, on an annual basis.

8. Conflict of Interest

It has been noted and acknowledged by us that you may have business interests other than those of the Company. As a condition to your appointment and pursuant to the provisions of the Act, you are required to declare any such directorships, appointments and interests to the Board in writing in the prescribed form (Form MBP-1), from time to time, in future.

In the event that your circumstances seem likely to change and might give rise to a conflict of interest, or when applicable, circumstances that might lead the Board to revise its judgement that you are independent, this should be disclosed to both the Chairman and the Company Secretary.

9. Confidentiality

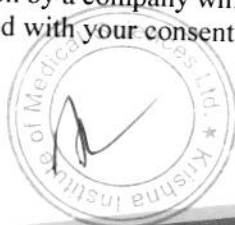
You agree that, both during and after the term of your appointment, you will not use for your own, or for another's benefit, or disclose or permit the disclosure of any confidential information relating to the Company, subsidiary or any group or associate companies of the Company, which you may acquire by virtue of your position as an independent director, including without limitation, any information about the deliberations of the Board. The restriction shall cease to apply to any confidential information which may (other than by reason of the director's breach of this term), become available to the public generally.

10. Powers and the Company's Responsibilities

You shall not be involved in the day-to-day management or conduct of the Company. You shall not be named in any correspondence, applications, licenses, approvals, compliance reports or otherwise as the person in charge of or responsible for the operations of the Company (including without limitation as "officer who is in default" and "occupiers" or "employers") or compliance by the Company of any laws or licenses or as an "occupier" or an "officer who is in default". The Company shall assert such position in any notice, reply, litigation or other proceedings in which any liability is sought to be attached to you.

11. Liabilities

As per Section 149(12) of the Act, you shall be held liable only in respect of such acts of omission or commission by a company which had occurred with your knowledge, attributable through Board processes, and with your consent or connivance or where you ~~had not acted diligently~~ **had not acted diligently**.



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The Company shall reimburse directors for any legal expenses incurred in respect of those liabilities that the director may incur as a director of the Company, provided that there is no fraud or misrepresentation on the director's part, except that to the extent that any claim under the insurance is invoked, any such expenses shall be paid to the Director under the terms of the Insurance.

12. Indemnity

You are granted an indemnity from the Company in respect of liabilities incurred as a result of your office, to the extent permitted by law including the Act.

13. Provision for Directors and Officers Insurance, if any

The Company has a Directors and Officers Insurance Policy in place, which shall also be extended to you as an Independent and Non-Executive Director. The details of the same shall be shared with you separately.

14. Code of Conduct

During the tenure of your appointment, we trust that you will comply with provisions of the Code of Conduct for Directors proposed to be adopted by the Board. We have attached a copy of the same for your reference as **Annexure – 7**.

As Independent Director, you are also required to comply with the Code for Independent Directors as contained in Schedule IV of the Companies Act, 2013. We have attached a copy of the same for your reference as **Annexure - 8**.

We are certain that you will uphold the interests of the Company and fulfill your fiduciary obligations. We further trust that you will act in accordance with the highest standards of honesty, integrity, fairness and good faith and due diligence in performing your duties.

15. List of actions which should be avoided while functioning as an Independent and Non-Executive Director:

- (i) not allow any extraneous considerations that will vitiate your exercise of objective independent judgment, while concurring in or dissenting from the collective judgment of the Board in its decision making;
- (ii) not abuse your position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;
- (iii) not to unfairly obstruct the functioning of an otherwise proper Board or Committee of the Board;
- (iv) not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law;
- (v) not enter into insider trading of securities;
- (vi) not put yourself in a position where you have or may have an actual or potential conflict of interest with the Company and, should such an occasion arise, you should discuss the matter with the Board or the Company Secretary immediately;
- (vii) not achieve or attempt to achieve any undue gain or advantage either to yourself or to your relatives, partners or associates;



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(viii) not assign your office and any assignment so made shall be void;

16. Remuneration, Fees, Commission or Reimbursement of Expenses

- (i) You shall be entitled to receive an annual amount of Rs 15.00 Lakhs as a fixed remuneration in terms of commission, payable on quarterly basis in arrears, effective from the date of appointment.
- (ii) You shall be entitled to receive reimbursement of expenses including travel, boarding and lodging, based on actuals, for participating in the Board, its Committee and other meetings;
- (iii) The Company does not pay sitting fees to its Directors as of now. Payment of sitting fees, if any, in future, shall be subject to the approval of the Board and also subject to the ceilings or conditions as specified in the Act;

17. Governing Law

The Appointment and the terms are governed by the laws of India.

We are confident that the Board and the Company shall benefit immensely from your rich experience.

We are eager to have you on Board as an integral part of the growth of the Company. We request you to confirm and acknowledge your appointment as Independent and Non-Executive Director by signing a copy of this letter.

Yours Sincerely,

For Krishna Institute of Medical Sciences Limited



Dr. B. Bhaskar Rao
Managing Director



Place: Hyderabad

Date: 09.01.2021

.....

I consent to accept my appointment as Independent and Non-Executive Director of Krishna Institute of Medical Sciences Limited, as per the terms set out above.

Name of Director: Pankaj Vaish
DIN: 00367424

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CERTIFIED TRUE EXTRACT OF THE RESOLUTION APPROVED BY THE BOARD OF DIRECTORS OF KRISHNA INSTITUTE OF MEDICAL SCIENCES LIMITED IN THE 125TH BOARD MEETING HELD AT 3.30 PM AND CONCLUDED AT 5.00 PM ON FRIDAY, 8th JANUARY, 2021 AT 4TH FLOOR, BLOCK III, KIMS HOSPITAL, #1-8-31/1, MINISTERS ROAD, SECUNDERABAD – 500003

Item No. IV (1)

To consider and approve the appointment of Mr. Pankaj Vaish (DIN No. 00367424) as Additional Director – (Non- Executive, Independent Director) for a period of 3 years on a fixed remuneration in terms of Commission of Rs.15 Lakhs per annum, as recommended by Nomination & Remuneration Committee.

“RESOLVED THAT subject to approval of the shareholders of the Company and pursuant to the provisions of Sections 149, 152, 161, 197 and 198, read with Schedule IV, Schedule V and other applicable provisions, if any, of the Companies Act, 2013, to the extent notified and as amended, and the rules and regulations made thereunder (collectively referred to as the “Companies Act”) and pursuant to the provisions of the articles of association of the Company, Mr. Pankaj Vaish (DIN No. 00367424), who has provided his consent to act as an independent director of the Company, if appointed and submitted a declaration that he meets the criteria for appointment as an independent director under the Companies Act and who is eligible for appointment, be and is hereby appointed as an Additional Director- (Non-Executive, Independent Director) of the Company for a period of 3 (Three) consecutive years from 08.01.2021 to 07.01.2024 on a fixed remuneration in terms of commission of Rs. 15.00 Lakhs per annum, payable on quarterly basis, in arrears.

RESOLVED FURTHER THAT the board of directors of the Company notes the consent letter in the Form No. DIR-2 received from Mr. Pankaj Vaish providing his consent to act as an independent director of the Company.

RESOLVED FURTHER THAT, the Board do note the declaration in writing from Mr. Pankaj Vaish in Form No. DIR-8 confirming that he is not disqualified under Section 164 of the Act from acting as a director of the Company.

RESOLVED FURTHER THAT, the Board do note declaration in writing from Mr. Pankaj Vaish confirming that he meets the criteria for independence as provided in Section 149(6) of the Companies Act, 2013.

RESOLVED FURTHER THAT Dr. B. Bhaskar Rao, Managing Director, Dr. Abhinay Bollineni, Director & CEO and Mr. Uma Shankar Mantha, Company Secretary be and are hereby severally authorised to file necessary forms with the Registrar of Companies and do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution.”

//certified true copy//

For Krishna Institute of Medical Sciences limited

**Uma Shankar Mantha
Company Secretary**

Krishna Institute of Medical Sciences Limited

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CIN : U55101TG1973PLC040558

Form DIR-2

Consent to act as a Director of a company

[Pursuant to section 152(5) and rule 8 of Companies (Appointment and Qualification of Directors) Rules, 2014]

To
The Board of Directors
Krishna Institute of Medical Sciences Limited
D.No. 1-8-31/1, Minister's Road
Secunderabad - 500003

Subject: Consent to act as a Director

I, Pankaj Vaish, hereby give my consent to act as Independent Director of **Krishna Institute of Medical Sciences Limited**, pursuant to sub-section (5) of section 152 of the Companies Act, 2013 and certify that I am not disqualified to become a Director under the Companies Act, 2013.

| | | | |
|-----|---|---|---|
| 1. | Director Identification Number (DIN) | : | 00367424 |
| 2. | Name (in full) | : | Pankaj Vaish |
| 3. | Father's Name (in full) | : | Jagdish Prasad Vaish |
| 4. | Address | : | 008 Embassy Eros 7 Ulsoor Road Bangalore - 560042 Karnataka |
| 5. | E-mail id | : | |
| 6. | Mobile no | : | +91 98860 47790 |
| 7. | Income-tax PAN | : | AABPV3825F |
| 8. | Occupation | : | Professional |
| 9. | Date of birth | : | 09/02/1962 |
| 10. | Nationality | : | Indian |
| 11. | No. of companies in which I am already a Director and out of such companies the names of the companies in which I am a Managing Director, Chief Executive Officer, Whole time Director, Secretary, Chief Financial Officer, Manager | : | I am Director in 2 (Two) Company and I am not Managing Director, Chief Executive Officer, Whole time Director, Secretary, Chief Financial Officer, Manager in any of the Companies. |

12. Particulars of membership No. and Certificate of practice No. if the applicant is a member of any professional Institute. Specifically, state NIL if none- NIL


Pankaj Vaish

Declaration

I declare that I have not been convicted of any offence in connection with the promotion, formation or management of any company or LLP and have not been found guilty of any fraud or misfeasance or of any breach of duty to any company under this Act or any previous company law in the last five years. I further declare that if appointed my total Directorship in all the companies shall not exceed the prescribed number of companies in which a person can be appointed as a Director.

Date:
Place:

7 Jan 2021
Bangalore


Signature:
Name: Pankaj Vaish
Designation: Independent Director
DIN: 00367424

Attachments:

1. Proof of identity;
2. Proof of residence

आयकर विभाग
INCOME TAX DEPARTMENT

भारत सरकार
GOVT. OF INDIA

PANKAJ VAISH
JAGISH PRASAD VAISH

09/02/1962
Permanent Account Number

AABPV3825F

P. J. Vaish
Signature



In case this card is lost / found, kindly inform / return to :
Income Tax PAN Services Unit, UTI/ITSL
Plot No. 3, Sector 11, CBD Belapur,
Navi Mumbai - 400 614.

इस कार्ड के खोने/पाने पर कृपया सूचित करें/लीटाएं :
आयकर पैन सेवा यूनिट, यूटीआई/आईटीएसएल
प्लॉट नं: ३, सेक्टर ११, सीडीबीएल
नवी मुंबई-४०० ६१४.



ಭಾರತ ಸರ್ಕಾರ

Government of India

ಪಂಕಜ ವೈಶ್

Pankaj Vaish

ಹುಟ್ಟಿದ ವರ್ಷ / Year of Birth : 1962

ಪುರುಷ / Male



6067 9208 4657

ಆಧಾರ್ - ಶ್ರೀಸಾಮಾನ್ಯನ ಅಧಿಕಾರ



ಭಾರತೀಯ ವೈಶಿಷ್ಟ್ಯ ಗುರುತು ಪ್ರಾಧಿಕಾರ

Unique Identification Authority of India

ವಿಳಾಸ

S/O: ಜಗದೀಶ್ ಪ್ರಸಾದ್ ವೈಶ್, ನಂ 008
ಎಮ್ಬಾಸಿ, ಅರೋನ್ 7 ಹಲಸೂರು ರಸ್ತೆ,
ಹಲಸೂರು, ಬೆಂಗಳೂರು ಉತ್ತರ, ಸಿವನ್
ಚೆಟ್ಟಿ ಗರ್ಡನ್ಸ್, ಬೆಂಗಳೂರು, ಬೆಂಗಳೂರು
ಉತ್ತರ, ಕರ್ನಾಟಕ, 560042

Address:

S/O: Jagdish Prasad Vaish, NO
008 EMBASSY EROS, 7
ULSOOR ROAD, ULSOOR,
Bangalore North, Sivan Chetty
Gardens, Bangalore, Bangalore
North, Kamalaka, 560042



1800 300 1947



help@uidai.gov.in

6067 9208 4657

WWW

www.uidai.gov.in

FORM MBP - 1
Notice of interest by director
[Pursuant to section 184 (1) and rule 9(1) of the Companies
(Meeting of Board and its Powers) Rules, 2014]

To,
The Board of Directors,
Krishna Institute of Medical Sciences Limited,
D.No. 1-8-31/1, Minister's Road, Secunderabad - 500003

Dear Sir(s)

I, Pankaj Vaish, s/o Jagdish Prasad Vaish, r/o. 008 Embassy Eros, 7 Ulsoor Road, Bangalore - 560042 Karnataka, being a director in the Company do hereby give notice of my interest or concern in the following company or companies, bodies corporate, firms or other association of individuals:-

| S. No. | Name of the Companies / bodies Corporate / firms association of Individuals | Nature of interest or concern / Change in interest or concern | Shareholding | Date on which interest or concern arose / changed |
|--------------------------|---|---|--------------|---|
| 1 | IIFL Wealth Management Limited | Independent Director | | 22/01/2020 |
| 2 | Indium Software (India) Limited | Non- Executive Director | | 01/08/2020 |
| Foreign Companies | | | | |
| | | | | |
| | | | | |
| | | | | |

Pankaj Vaish

Signature:

Name: Pankaj Vaish
Designation: Independent Director
DIN: 00367424

Place: Bangalore
Date: 08.01.2021

FORM DIR-8
Intimation by Director
[Pursuant to Section 164(2) and rule 14(1) of Companies (Appointment and Qualification of Directors) Rules, 2014]

Registration No. of Company: 040558

Nominal Capital INR: 95,00,00,000

Paid-up Capital INR: 74,48,95,520

Name of Company: Krishna Institute of Medical Sciences Limited

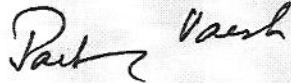
Address of its Registered Office: D.No. 1-8-31/1, Minister's Road, Secunderabad - 500003.

To,
 The Board of Directors,
 Krishna Institute of Medical Sciences Limited,
 D.No. 1-8-31/1, Minister's Road, Secunderabad - 500003

I, Pankaj Vaish, s/o. Jagdish Prasad Vaish, r/o. 008 Embassy Eros, 7 Ulsoor Road, Bangalore - 560042 Karnataka, being a director in the company hereby give notice that I am / was a director in the following companies during the last three years:-

| Name of the Company | Date of Appointment | Date Cessation |
|---|---------------------|----------------|
| IIFL Wealth Management Limited | 22/01/2020 | - |
| Indium Software (India) Limited | 01/08/2020 | - |
| Aptus Value Housing Finance India Limited | 10/05/2018 | 31/10/2019 |
| Foreign Companies | | |
| | | - |
| | | - |
| | | - |

I further confirm that I have not incurred disqualification under section 164(2) of the Companies Act, 2013 in any of the above companies, in the previous financial year, and that I, at present, stand free from any disqualification from being a director.



Signature:

Name: Pankaj Vaish

Designation: Independent Director

DIN: 00367424

Place: Bangalore

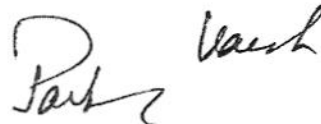
Date: 08.01.2021

Declaration by Independent Director under Section 149 (6) of the Companies Act, 2013

To,
The Board of Directors,
Krishna Institute of Medical Sciences Limited,
D.No. 1-8-31/1, Minister's Road, Secunderabad - 500003

I, Pankaj Vaish, s/o. Jagdish Prasad Vaish, r/o. 008 Embassy Eros, 7 Ulsoor Road, Bangalore - 560042, Karnataka, Independent Director in the Company hereby confirm the following that:

- (i) I am not a promoter of the company or its holding, subsidiary or associate company;
- (ii) I am not related to promoters or directors in the company, its holding, subsidiary or associate company;
- (iii) I have or had no pecuniary relationship with the company, its holding, subsidiary or associate company, or their promoters, or directors, during the two immediately preceding financial years or during the current financial year;
- (iv) None of my relatives has or had pecuniary relationship or transaction with the company, its holding, subsidiary or associate company, or their promoters, or directors, amounting to two per cent or more of its gross turnover or total income or fifty lakh rupees during the two immediately preceding financial years or during the current financial year;
- (v) Neither myself nor any of my relatives holds or has held the position of a key managerial personnel or is or has been employee of the company or its holding, subsidiary or associate company in any of the three financial years immediately preceding the financial year;
- (vi) I am not an employee or have been an employee or proprietor or a partner, in any of the three financial years immediately preceding the financial year of:
 - (a) a firm of auditors or company secretaries in practice or cost auditors of the company or its holding, subsidiary or associate company; or
 - (b) any legal or a consulting firm that has or had any transaction with the company, its holding, subsidiary or associate company amounting to ten per cent or more of the gross turnover of such firm;



(vii) I am not a Chief Executive or Director, by whatever name called, of any non-profit organization that receives twenty-five per cent or more of its receipts from the company, any of its promoters, directors or its holding, subsidiary or associate company or that holds two per cent or more of the total voting power of the company;

(viii) Neither myself nor are any of my relatives substantial shareholders of the company, i.e. owning two percent or more of the block of voting shares;

(ix) I declare that I have cleared the online proficiency self-assessment test conducted by Indian Institute of Company Affairs (under the Aegis of Ministry of Corporate Affairs, Govt. of India).

The above information is true to the best of my knowledge and belief and as per the explanations furnished to me by the company (ies) in which I am a Director.


Signature: 

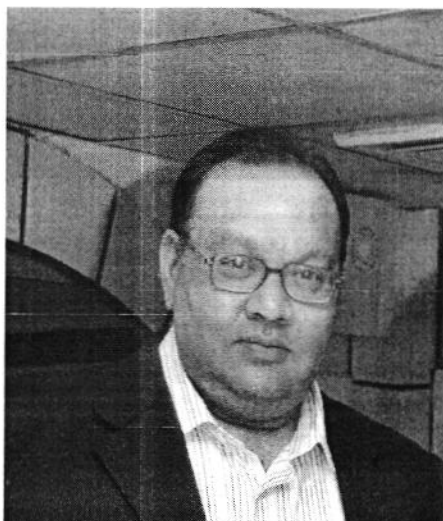
Name: Pankaj Vaish

Designation: Independent Director

DIN: 00367424

Place: 

Date: 



Pankaj Vaish

Independent Director, IIFL Wealth Management Ltd (Jan 2020 onwards)

Non-Executive Director, Indium Software (July 2020 onwards)

Professor of Practice of Management, Amrut Mody School of Management, Ahmedabad University (Sept 2017 onwards)

Advisor, ORISERVE (June 2020 onwards)

Senior Advisor, Insource Operational Optimizers (Mar 2018 onwards)

Senior Advisor, Self Employed Women's Association (April 2019 – April 2020)

Former Nominee Director, Aptus Value Housing Finance (May 2018–Oct 2019)

Former Independent Director, Lakshmi Vilas Bank (Aug 2014-July 2017)

Former Managing Director, Accenture India (1985-2014)

Pankaj Vaish is based in Bangalore, with 35 years of experience. He spent 28+ years with Accenture, where he built businesses from scratch and scaled them to global proportions, having held several regional and global roles. He has wide ranging experience in Technology Led Transformation, Consulting, BPO, Offshoring and Outsourcing.

Pankaj is actively engaged in the financial services and technology industries, and is associated with companies across segments of these industries. He is a Board Director, a consultant and an advisor. In addition, as part of his participation in India's startup ecosystem, he is supporting various technology product companies in sharpening their market focus and scaling their businesses.

Pankaj is an Independent Director on the board of IIFL Wealth Management Ltd (IIFLWAM). IIFLWAM is one of the largest Private Wealth Management and Alternate Asset Managers in India, with assets under management (AUM) in excess of USD 24 Billion. It caters to the sophisticated needs of High Net Worth individuals (HNIs) and Ultra High Net Worth individuals (UHNIs). IIFL Wealth is one of the industry pioneers from a product innovation perspective and has received many industry awards. It is backed by leading global financial institutions such as General Atlantic, Fairfax, Ward Ferry, Amansa Capital, Steadview, HDFC Life and others. Headquartered in Mumbai, the company has more than 900 employees and a presence in 6 major global financial hubs and 23 locations in India. It is the first and currently the only wealth management company in India to be listed.

Pankaj is a Non-Executive Director on the Board of Directors at Indium Software. Indium Software is a Technology Solutions company with deep expertise in Digital and QA services. He is focused on driving the growth strategy of Indium and positioning it to become a leader in its target segments, leveraging his deep global expertise in the IT Services industry. Indium's key differentiators are its specialization in (a) AI, Advanced Analytics and Text Analytics (b) Big Data, Data Engineering, Data Streaming and Data Virtualization (c) Expertise in low-code development across platforms. Indium has a global presence and provides solutions to customers ranging from start-ups to large enterprises.

Pankaj is a Professor of Practice of Management at the Amrut Mody School of Management (AMSOM), Ahmedabad University (AU). He is supporting AU in its transformation to become a globally relevant

institution. He is involved with Executive Education, industry collaboration, and the development and delivery of a new course to help MBA students prepare for a career via hands on experiential learning.

Pankaj is a Strategic Advisor to ORI, a start-up that delivers exceptionally effective, AI-powered, RPA-enabled, next-generation cognitive conversation chat bots or Virtual Assistants. His primary focus is to drive growth of ORI across various target customer segments - both within India and globally, leveraging his professional network and his deep experience in B2B sales, and the outsourcing, technology, telecom and media industries. The ORI chat bots converse in many languages over text, voice and WhatsApp within the same conversation. Cognitive conversations from ORI's Virtual Assistants span advertising, sales and customer service. Every interaction across this spectrum of the customer lifetime is designed to drive customer outcomes that maximize the customer lifetime value.

Pankaj is the Senior Advisor to Insource Operational Optimizers, whose software product (3-Cubed) helps business leaders arrive at operating model designs optimized for desired cost, customer experience and compliance / risk outcomes. His primary focus is to drive growth across various target customer segments, leveraging his deep domain experience in consulting, B2B sales, outsourcing sales and managing delivery operations. He leads the way in understanding customer needs, identifying specific opportunities, developing specific value propositions, securing pilot projects and driving revenue. 3-Cubed provides augmented intelligence to companies (much like an automated management consultant) to drive superior operating model designs by allowing companies to build "digital twins" of their operations and use the model in perpetuity to identify, assess and confirm changes to drive improvements across all dimensions of the operation.

Pankaj was a Senior Advisor to SEWA, a social sector organization focused on empowering underprivileged women through enabling full employment and self-reliance. He was involved with setting up and growing various digital social enterprises of SEWA and helping SEWA become more digitally enabled.

Pankaj was a Nominee Director of WestBridge Crossover Fund on the board of Aptus Value Housing Finance India Limited (Aptus), a Chennai based NBFC that provides housing and business loans to the middle income self-employed in South India. Aptus is highly successful, with industry leading metrics.

Pankaj was an Independent Director on the board of Lakshmi Vilas Bank (LVB), a Chennai based publicly listed private bank in India (now part of DBS Bank India Ltd). During his tenure at LVB, he was a member of many key Board Committees, including the Audit, Management, HR and IT Strategy Committees. He was closely involved with its transformation, of which technology is a key focus. One of his priority areas was to enhance the business, technology and leadership skills of senior management.

He started his career in 1985 with Accenture and was part of the founding team for Accenture India. When he left as MD of Accenture in 2014, he was a member of the global leadership team of the Communications, Media and Technology (CMT) business, where he held various roles, including Asia Pacific MD and Global MD of CMT Management Consulting. Previously he was the MD of Accenture's Global Delivery Center Network for BPO, which covered over 20,000 people in 15 centers across 10 countries. Before that he founded Accenture's BPO operations in India, growing from zero to 6,000 people in 4 years.

Pankaj was center stage in the transformation of Accenture India into a global powerhouse. He also contributed to the Accenture strategic agenda such as Horizon 2012, Human-Capital Strategy and Leadership Careers Framework. He was the first India based employee to become part of Accenture's Global Leadership Council (GLC), way back in 2006.

Pankaj has an MBA from Carlson School of Management, University of Minnesota, Minneapolis, USA and a B. Tech. in Mechanical Engineering from IIT-BHU (Indian Institute of Technology, Banaras Hindu University). He was a Gold Medalist at IIT-BHU, and he has been awarded the Distinguished Alumni award by IIT-BHU Alumni Association.

KRISHNA INSTITUTE OF MEDICAL SCIENCES LIMITED

CODE OF CONDUCT FOR BOARD MEMBERS AND SENIOR MANAGEMENT

CODE OF CONDUCT FOR BOARD MEMBERS AND SENIOR MANAGEMENT

I. Preface:

The Board of Directors of the Krishna Institute of Medical Sciences Limited ("KIMS" or "Company") in pursuance of Regulation 17 (5) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI-LODR) and other applicable provisions (including any statutory enactments / amendments thereof), adopted the policy for **Code of Conduct for Board Members and Senior Management personnel** vide its Board meeting held on [], 2021].

Over the years, the Company conducted its business with very high ethical and moral standards. This has resulted in gaining reputation as a professionally managed company. As the Company grows and expands, it is extremely important to continue to exhibit high levels of ethical standards and professional behavior in everything that the Company does.

This Model Code of Conduct for Directors and Senior Management personnel is a guide to help Senior Management team & Directors on the Board of the Company and its global subsidiaries live up to Company's high ethical standards and their own. Though it summarizes many of the laws that Krishna Institute of Medical Sciences Limited ("KIMS" or "Company") as a Company is required to follow, it also goes beyond the legal minimums by describing the ethical values we share at our Company.

The rules and principles set forth in this Code are general in nature and the compliance with the Code shall be ensured read with other applicable policies and procedures of the Company. The Directors and Senior Management personnel may contact the Compliance Officer for assistance in interpreting the requirements of this Code.

The Board of Directors of the Company adopted this Code of Conduct as a testimony of its commitment to adhere to the standards of loyalty, honesty, integrity and the avoidance of conflicts of interest.

This model Code of Conduct shall be reviewed by the Board from time to time to keep in pace with the regulatory environment and any amendments to this Code shall be approved by the Board of Directors.

II. Effective Date:

The Policy shall be effective from [], 2021].

III. Applicability:

The Directors both Whole-time/executive and non-executive (including Independent Directors), are obliged to carry out their duties in an honest, fair, diligent and ethical manner, within the scope of the authority conferred upon them and in accordance with the laws, rules, regulations, agreements, guidelines, standards and internal policies and procedures. The Board of Directors of the Company is entrusted with the fiduciary responsibility of oversight of the affairs of the Company. As Directors of the Company, they have a duty to make decisions and implement policies in the best interest of the Company and its Stakeholders.

This Code of Conduct is applicable to:

- The Directors, both whole-time/executive and non-executive Directors.
- Senior Management team comprising of members of Management one level below the Whole-time/Executive Directors, including all functional heads.

The role, functions and duties of the Independent Directors are listed at Annexure-1 to this Code.

IV. Honest & Ethical Conduct:

The Directors & Senior Management personnel are required to act in accordance with the highest standards of personnel and professional integrity, honestly, ethical and legal conduct, when acting on behalf of the Company or in connection with the Company's business or operations and at social events.

An honest conduct is considered as such when a conduct is free from fraud or deception. We consider ethical conduct to be conduct confirming to the accepted professional standards of conduct and include ethical handling of actual or apparent conflicts of interests between personal and professional relationships.

The Directors and the Senior Management personnel shall

- Act honestly, fairly, ethically, with integrity and loyalty and conduct themselves in a professional, courteous and respectful manner;
- Act in the best interests of the Company and in a manner to enhance and maintain the reputation of the Company, and fulfill their fiduciary duties to the stakeholders of the Company.

- Act in good faith, with responsibility, due care, competence, diligence and independence.
- Treat their colleagues and other associates of the Company with dignity.

V. Conflict of Interest:

The Directors and Senior Management personnel are expected to avoid and disclose any activity or association that creates or appears to create a conflict between the personal interest and the Company's business interest. A conflict of interest exists where the interest or benefits of one person or entity conflict with the interests or benefits of the Company.

Relationships with prospective or existing suppliers, contractors, customers, competitors or regulators must not affect the independent and sound judgment on behalf of the Company. General guidelines to better understand several of the most common examples of situations that may cause a conflict of interest are listed below. Directors & the Senior Management personnel are required to disclose to the Board any situation that may be, or appear to be, a conflict of interest. When in doubt, disclose.

A. Outside Employment:

Whole-time/Executive Directors and Senior Management personnel shall not work for or receive payments for services from any competitor, customer, distributor or supplier of the Company without approval of the Board. Any outside activity must be strictly separated from the Company's employment and should not harm job performance at the company. The Whole-time/Executive Directors and the Senior Management personnel shall devote themselves exclusively to the business of the Company and shall not accept any other work or assignment (part-time or otherwise).

B. Board Memberships:

Acceptances of Directorship on the Boards of other Companies, which compete, with the Company amounts to conflict of interest, hence, require prior approval of the Board. Helping the community by serving on Boards of non-profit or welfare organizations is encouraged, and does not require prior approval.

C. Family Members and Close Personal Relationships:

Directors and Senior Management personnel shall not use personnel influence to make the Company do business with a company/institution in which his or her relatives are interested. As a general rule, Directors and Senior Management personnel shall avoid conducting Company's business with a relative or with an entity in which a relative is associated in any significant role.

In case of conflicts, disclosure shall be made to the Board of Directors and a prior approval shall be obtained.

D. Gifts (*Gifts are not always physical objects – they might also be services, favors or other items of value*).

The Directors and Senior Management personnel shall not accept lavish gifts or gratuities or any offer, payment, promise to pay, or authorization to pay any money, or anything of value that could be interpreted to adversely affect business decisions or likely to compromise their personal or professional integrity. Gift items of nominal value, such as small promotional items bearing another company's name, business meals, gifts received because of personal relationships and not because of official position, mementos received because of attending a widely held gatherings as panelist/speaker and other customary gifts are allowed.

E. Investment:

Directors and Senior Management personnel may not allow their investments to influence, or appear to influence, their independent judgment on behalf of the Company. This could happen in many ways, but it is most likely to create the appearance of a conflict of interest if a Director or Senior Manager has a significant investment in a competitor, supplier, customer, or distributor and his decisions may have a business impact on this outside party. The Directors and Senior Management personnel shall seek prior consent of the Board before making any investments more than 15% of the paid-up capital of the other entity.

F. Diversion of Business:

Directors and Senior Management personnel shall not divert business opportunities of the Company, by exploiting for their own personal gain, business opportunities that are discovered through the use of corporate propriety information or position. However the Directors and Senior Management personnel can pursue such business opportunities once they are fully disclosed to the company and the company declined to pursue such opportunities.

G. Use of Company's Assets:

The assets of the Company shall be used for legitimate business purposes and shall not be used for personal purposes. Incidental personal use, if reasonable does not amount to violation of the Code.

H. Others:

It would be impracticable to attempt to list all possible conflict of interest's situations and it is possible that other such situations, which are not enumerated above, may arise. All such situations, which arise any questions or doubts, may please be brought to the notice of the Board for appropriate decision.

VI. Legal Compliance:

It is the general obligation of the Directors to conduct the business and operations of the Company in accordance with the laws, rules, regulations, agreements, guidelines, standards including accounting standards governing its operations. The Directors and Senior Management personnel shall acquire appropriate knowledge of the legal requirements relating to their duties sufficient to enable them to perform their obligations diligently. The Directors and Senior Management personnel shall also comply with the internal policies and procedures of the Company to the extent applicable to them including but not limited to compliance with Prohibition of Insider Trading policy of the Company.

VII. Corporate Disclosure Policy:

It is the Company's policy to ensure continuous, timely and adequate disclosure of Company's information. The Company is committed to full fair, accurate, timely and understandable disclosure in reports and documents it files with or submits to the regulatory authorities and in other public communications. The Directors and Senior Management personnel shall provide only public information to the analyst/research person/large investors like institutions. The Directors and Senior Management personnel must maintain the confidentiality of information relating to the affairs of the Company until and unless authorized or legally required to disclose such information; and shall not use confidential information for their personal advantage.

VIII. Competition and Fair Dealing:

The Directors and Senior Management personnel are obligated to deal fairly and honestly with each other, the Company's associates and with the Company's customers, suppliers, competitors and other third parties. Directors and Senior Management personnel shall not take unfair advantage of anyone through manipulation, concealment, abuse of privileged information, misrepresentation or any other unfair dealing or practice. The Company is committed to free and open competition in the marketplace. Directors and Senior Management personnel shall avoid actions that could reasonably be construed as being anti-competitive, monopolistic or otherwise contrary to laws governing competitive practices in the marketplace, including antitrust

laws. Such actions include misappropriation and/or misuse of a competitor's confidential information or making false statements about the competitor's business and business practices.

IX. Compliance of Code of Conduct:

It is the duty and obligation of every Directors and Senior Management personnel to comply with this Code of Conduct and he/she shall acknowledge and affirm ongoing compliance with the Code on an annual basis. Any violation of the Code shall be reported to the Chairman of the Board and to the Compliance Officer of the Company. The Code of Conduct shall be posted on the website of the Company. The Annual Report of the company shall contain a declaration to this effect signed by the CEO.

X. Acknowledgement:

The Directors and Senior Management personnel shall read and fully understand this model Code of Conduct and comply with the policies procedures and principles contained therein.

XI. Policy review, etc.:

The Board of Directors of the Company may subject to applicable laws is entitled to amend, suspend or rescind this Policy at any time. Any difficulties or ambiguities in the Policy will be resolved by the Board of Directors in line with the broad intent of the Policy. The Board may also establish further rules and procedures, from time to time, to give effect to the intent of this Policy.

In the event of any conflict between the provisions of this policy and of the applicable law dealing with the related party transactions, such applicable law in force from time to time shall prevail over this policy.

I. Role and functions:

The independent directors shall:

1. help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct;
2. bring an objective view in the evaluation of the performance of board and management;
3. scrutinise the performance of management in meeting agreed goals and objectives and monitor the reporting of performance;
4. satisfy themselves on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;
5. safeguard the interests of all stakeholders, particularly the minority shareholders;
6. balance the conflicting interest of the stakeholders;
7. determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management;
8. Moderate and arbitrate in the interest of the company as a whole, in situations of conflict between management and shareholder's interest.

II. Role and functions:

The independent directors shall –

1. undertake appropriate induction and regularly update and refresh their skills, Knowledge and familiarity with the company;
2. seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the company;
3. strive to attend all meetings of the Board of Directors and of the Board committees of which he is a member;
4. participate constructively and actively in the committees of the Board in which they are chairpersons or members;
5. strive to attend the general meetings of the company;
6. where they have concerns about the running of the company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the Board meeting;
7. keep themselves well informed about the company and the external environment in which it operates;

8. not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
9. pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure themselves that the same are in the interest of the company;
10. ascertain and ensure that the company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;
11. report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy;
12. acting within his authority, assist in protecting the legitimate interests of the company, shareholders and its employees;
13. not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.

Annexure – 8

CODE FOR INDEPENDENT DIRECTORS (Refer Schedule IV of the Companies Act, 2013)

The Code is a guide to professional conduct for independent directors. Adherence to these standards by independent directors and fulfilment of their responsibilities in a professional and faithful manner will promote confidence of the investment community, particularly minority shareholders, regulators and companies in the institution of independent directors.

I. Guidelines of professional conduct:

An independent director shall:

- (1) uphold ethical standards of integrity and probity;
- (2) act objectively and constructively while exercising his duties;
- (3) exercise his responsibilities in a bona fide manner in the interest of the company;
- (4) devote sufficient time and attention to his professional obligations for informed and balanced decision making;
- (5) not allow any extraneous considerations that will vitiate his exercise of objective independent judgment in the paramount interest of the company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision making;
- (6) not abuse his position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;
- (7) refrain from any action that would lead to loss of his independence;
- (8) where circumstances arise which make an independent director lose his independence, the independent director must immediately inform the Board accordingly;
- (9) assist the company in implementing the best corporate governance practices.

II. Role and functions:

The independent directors shall:

- (1) help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct;
- (2) bring an objective view in the evaluation of the performance of board and management;
- (3) scrutinise the performance of management in meeting agreed goals and objectives and monitor the reporting of performance;
- (4) satisfy themselves on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;
- (5) safeguard the interests of all stakeholders, particularly the minority shareholders;
- (6) balance the conflicting interest of the stakeholders;
- (7) determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management;
- (8) moderate and arbitrate in the interest of the company as a whole, in situations of conflict between management and shareholder's interest.

III. Duties:

The independent directors shall:

- (1) undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the company;
- (2) seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the company;
- (3) strive to attend all meetings of the Board of Directors and of the Board committees of which he is a member;
- (4) participate constructively and actively in the committees of the Board in which they are chairpersons or members;
- (5) strive to attend the general meetings of the company;
- (6) where they have concerns about the running of the company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the Board meeting;
- (7) keep themselves well informed about the company and the external environment in which it operates;
- (8) not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
- (9) pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure themselves that the same are in the interest of the company;
- (10) ascertain and ensure that the company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;
- (11) report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy;
- (12) act within their authority, assist in protecting the legitimate interests of the company, shareholders and its employees;
- (13) not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.

IV. Manner of appointment:

- (1) Appointment process of independent directors shall be independent of the company management; while selecting independent directors the Board shall ensure that there is appropriate balance of skills, experience and knowledge in the Board so as to enable the Board to discharge its functions and duties effectively;
- (2) The appointment of independent director(s) of the company shall be approved at the meeting of the shareholders;
- (3) The explanatory statement attached to the notice of the meeting for approving the appointment of independent director shall include a statement that in the opinion of the Board, the independent director proposed to be appointed fulfils the conditions specified in the Act and the rules made thereunder and that the proposed director is independent of the management.
- (4) The appointment of independent directors shall be formalised through a letter of appointment, which shall set out:
 - a. the term of appointment;
 - b. the expectation of the Board from the appointed director; the Board-level committee(s) in which the director is expected to serve and its tasks;
 - c. the fiduciary duties that come with such an appointment along with accompanying liabilities;
 - d. provision for Directors and Officers (D and O) insurance, if any;
 - e. the Code of Business Ethics that the company expects its directors and employees to follow;

- f. the list of actions that a director should not do while functioning as such in the company; and
 - g. the remuneration, mentioning periodic fees, reimbursement of expenses for participation in the Boards and other meetings and profit related commission, if any.
- (5) The terms and conditions of appointment of independent directors shall be open for inspection at the registered office of the company by any member during normal business hours.
- (6) The terms and conditions of appointment of independent directors shall also be posted on the company's website.

V. Re-appointment:

The re-appointment of independent director shall be on the basis of report of performance evaluation.

VI. Resignation or removal:

- (1) The resignation or removal of an independent director shall be in the same manner as is provided in sections 168 and 169 of the Act.
- (2) An independent director who resigns or is removed from the Board of the company shall be replaced by a new independent director within three months from the date of such resignation or removal, as the case may be.
- (3) Where the company fulfils the requirement of independent directors in its Board even without filling the vacancy created by such resignation or removal, as the case may be, the requirement of replacement by a new independent director shall not apply.

VII. Separate meetings:

- (1) The independent directors of the company shall hold at least one meeting in a financial year, without the attendance of non-independent directors and members of management;
- (2) All the independent directors of the company shall strive to be present at such meeting;
- (3) The meeting shall:
 - a. review the performance of non-independent directors and the Board as a whole;
 - b. review the performance of the Chairperson of the company, taking into account the views of executive directors and non-executive directors;
 - c. assess the quality, quantity and timeliness of flow of information between the company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

VIII. Evaluation mechanism:

- (1) The performance evaluation of independent directors shall be done by the entire Board of Directors, excluding the director being evaluated.
- (2) On the basis of the report of performance evaluation, it shall be determined whether to extend or continue the term of appointment of the independent director.