



NOMINATION AND REMUNERATION POLICY, 2021

1. PREFACE AND OBJECTIVE

This Nomination and Remuneration Policy (the "**Policy**") has been formulated in compliance with Section 178 of the Companies Act, 2013, read with applicable rules made thereunder (defined below) and in compliance of Regulation 19 of the SEBI Listing Regulations (defined below), when so applicable.

This Nomination and Remuneration Policy is applicable to the Board of Directors (the "Board"), Key Managerial Personnel (the "KMP") and the Senior Management Personnel (the "SMP") of Krishna Institute of Medical Sciences Limited ("Company").

In accordance with the provisions of the Act and the SEBI Listing Regulations, and other applicable provisions of law the Company has framed this Policy. Any future changes in the SEBI Listing Regulations or the Act will, *ipso facto*, apply to this Policy. The Policy has been approved by the Board in its meeting held on 06.05.2016 as amended vide its Board meeting held on 25.05.2021.

The objective of this Policy is to serve as a guiding charter to appoint qualified persons as Directors, Key Managerial Personnel and in senior management, to recommend the remuneration to be paid to them and to evaluate their performance.

The Nomination and Remuneration Committee shall provide a policy framework for:

- a) Identifying persons who are qualified to become non independent Directors and who may be appointed as KMPs and in senior management position in accordance with the criteria laid down, which include both statutory criterion as well as business considerations specific to the hospital/medical sector in which the Company operates, and recommend to the Board for their appointment and removal;
- b) Recognising that the criteria for identifying independent directors differs from that of identifying non-independent Directors and accordingly identifying persons who are qualified to be appointed as independent Directors, on the basis of the specialization and experience of the independent director that the Company seeks to draw from.
- c) Carrying out evaluation of every Director's performance;
- d) Identifying the criteria for determining qualifications, positive attributes and independence of a director;
- e) Finalizing the remuneration for the Directors, KMP and SMP;
- f) Assessing the independence of independent Directors; and
- g) Such other key issues/matters as may be referred by the Board or as may be necessary in view of the provision of the Act and the SEBI Listing Regulations, whenever applicable.

2. EFFECTIVE DATE

The Policy shall be effective from the date of listing i.e. 28.06.2021.

3. **DEFINITIONS**

(a) "Act" means the Companies Act, 2013 (and the rules made thereunder) and the Companies



Act, 1956 to the extent applicable.

- (b) "Board" means the board of directors of the Company for the time being.
- (c) "Company" means Krishna Institute of Medical Sciences Limited.
- (d) "Director" means a director appointed to the Board.
- (e) **"Key Managerial Personnel/KMP"** means key managerial personnel as defined under subsection (51) of section 2 of the Companies Act, 2013 as under:
 - (i) the chief executive officer or the managing Director or the manager;
 - (ii) the company secretary;
 - (iii) the whole-time Director;
 - (iv) the chief financial officer;
 - (v) such other officer, not more than one level below the directors who is in whole-time employment, designated as key managerial personnel by the Board; and
 - (vi) such other officer as may be prescribed.
- (f) "Nomination and Remuneration Committee" means a committee of Directors constituted under Section 178 of the Act.
- (g) "Policy" means this policy, as amended from time to time.
- (h) "Rules" means the rules made under the Act.
- (i) **SEBI Listing Regulations** means SEBI (Listing Obligations And Disclosure Requirements) Regulations, 2015.
- (j) "Senior Management Personnel/SMP" means personnel of the Company who are members of its core management team excluding Board, comprising all members of management one level below the executive Directors, including the functional heads.

4. ACCOUNTABILITY

The Board is ultimately responsible for the appointment of Directors and KMP. However, the Board, in terms of requirements of the Act and rules made thereunder, has delegated responsibility for assessing and selecting the candidates for the role of Directors, KMP and the KMP to the Nomination and Remuneration Committee which makes nominations and recommendations to the Board.

5. APPOINTMENT OF DIRECTORS, KMPs AND SMPs

A) <u>DIRECTORS</u>

Enhancing the competencies of the Board, diversity and providing strategic inputs to the management of the Company is the main criteria/focus area while selecting Directors. The proposed persons are assessed against a range of criteria which includes but not limited to:

- Personality, skills and professional knowledge
- Knowledge and experience relevant to the business of the Company



- Understanding of and experience in performing their roles and responsibilities
- Independence of judgment
- Educational and professional qualification(s)
- Past performance and credentials, behavior and conduct
- Ability to work individually as well as a member of team
- Ability to represent the Company
- Interaction and relationship with the other members of the Board, KMPs and key stakeholders
- Board room conduct
- Communication skills and
- Ethics and Values.

Independence of Directors:

Independence of Directors is decided on the basis of criteria provided under the relevant provisions of the Act, read with rules made thereunder, and any modification/amendments done from time to time and as envisaged under SEBI Listing Regulations. A declaration of Independence is taken from the Independent Directors at the first meeting of the Board in which he participates as a director and thereafter at the first meeting of the Board in every financial year or whenever there is any change in the circumstances which may affect his status as an Independent director.

B) KMP/SMP

KMPs and SMPs are identified by the Company and informed to the Nomination and Remuneration Committee from time-to –time for recommendation to the Board for to be so appointed.

6. LETTERS OF APPOINTMENT

The Company issues a formal letter of appointment to each Director, KMP and SMP which inter-alia, contains the terms of appointment and the role assigned by the Company and gets it accepted and signed by the concerned individual.

7. REMUNERATION OF DIRECTORS, KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT

While fixing the remuneration, the guiding principle is that the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors, KMP and other SMP. The Directors, KMP and other SMPs salary is based and determined on the basis of individual's responsibilities and performance and in accordance with the limits as prescribed statutorily, if any. Individual remuneration packages for Directors, KMPs and SMPs of the Company are determined after taking into account relevant factors, including but not limited to:

• Qualification and experience



- Level of engagement in the affairs of the Company,
- Market conditions,
- Financial and commercial health of the Company,
- Practice being followed in comparable companies,
- Prevailing laws and government/other guidelines.

Remuneration Structure

The remuneration structure would normally depend upon the roles and responsibilities as well as the prevailing market practices. In normal circumstances, the remuneration of an individual shall be divided between fixed and variable components as required under the provisions of the Act and as envisaged in SEBI Listing Regulations.

- a) <u>Base Compensation (fixed salaries):</u> This component of salary is competitive and reflective of the individual's role, responsibility and experience in relation to performance of day-to-day activities, usually reviewed on an annual basis. The base compensation includes salary, allowances and other statutory/non-statutory benefits which are normal part of remuneration package in line with market practices.
- b) <u>Variable salary:</u> A relevant part of remuneration is payable as variable salary linked to corporate and individual performance, fulfilment of specified improvement targets or the attainment of certain financial or other objectives set in this regard.
- c) Any other component/benefits as may be recommended by the management and approved by the Nomination and Remuneration Committee.

8. EVALUATION/ASSESSMENT OF DIRECTORS

The evaluation/assessment of the Directors is conducted on an annual basis. The following criteria assists in determining how effective the performances of the Directors have been:

a) Vision and clarity of roles and responsibility:

The individual Director should have awareness of fiduciary and statutory requirements and a clearly articulated vision. This includes clarity of role as a member of the Board.

b) **Board Processes:**

The quality of board processes such as decision making (i.e. how directors ensure they are well informed to be able to make the decisions in the best interest of the Company and its stakeholders) selection and induction etc.

c) Engagement with Management:

How well the board engages with the management to ensure it is well supported and able to meet the needs of its members.

d) **Board dynamics:**

At the heart are the board dynamics. It is the quality of individual relationships and dialogues that directly influences the quality of decision making and relationships with key stakeholders.



e) Frequency of participation:

The Individual should make him /her available for attending the Board meetings of the Company and be available for providing his/her guidance and support in case of need.

9. POLICY REVIEW ETC.:

The policy shall be reviewed by the Nomination and Remuneration Committee at appropriate intervals and based on its recommendations; the Board may revise the same from time to time. The Board may subject to applicable laws is entitled to amend, suspend or rescind this Policy at any time. Any difficulties or ambiguities in the Policy will be resolved by the Board in line with the broad intent of the Policy. The Board may also establish further rules and procedures, from time to time, to give effect to the intent of this Policy.
